

### Introduction.

### **Market overview**

- Competitive landscape
- What is a bedbank
- Why do hotels use WebBeds
- Why do customers use WebBeds

#### The WebBeds model

- Who are our hotel supply partners
- Our multi-supply aggregation model
- Who are our customers
- The network effect



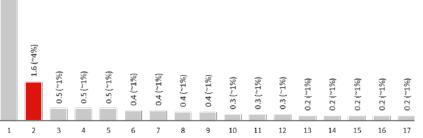
WebBeds is the #2 global provider in a highly fragmented market.

### The competitive landscape.

#### **Industry Overview**

- B2B Market is huge and highly fragmented
- Bedbanks provide a critical distribution **channel** for the travel industry
- Each region has different characteristics
- The majority of participants are specialised, local offerings with relatively small market share
- WebBeds is one of very few genuine global players

#### **Key participant market share (US\$BN TTV)** As at FY19



#### **Post Covid-19 Opportunity**

- Severe financial pressure on smaller players and the industry is likely to significantly change the competitive landscape post Covid-19. Presents an opportunity for WebBeds to gain **share** as competitors come under financial strain
- B2B is expanding into the B2C market, providing even greater market opportunity



**B2B Market Opportunity** 



Source: Management estimates

WebBeds is a bedbank that connects sellers with buyers creating a global B2B marketplace.

### What is a bedbank?

A bedbank is an intermediary that connects sellers with buyers in a complex global ecosystem of travel distribution.

#### **Accommodation Suppliers Booking Enablers** 0 **Traditional Channels** How do I Global hotel chains maximise potential Retail Travel Agents customer reach? Regional hotel chains Corporate Travel Agents Boutique hotels OTA's • Small independent hotels Wholesalers Bedbank **Tour Operators** Resorts **New channels** Other accommodation How can I providers Airlines offer enough relevant products Super Apps to my customers? Travel Lifestyle Apps & Sites Lovalty

**Travellers** 

WebBeds offers its hotel partners an important & differentiated distribution channel.

### (1) Source: STR Global and Company estimates based on all hotels offering rooms for sale.

## What we offer our hotel partners.

# The global hotel market is huge and highly fragmented

Accommodation market is **80%** comprised of independent hotels

- Likely to have limited direct booking capabilities
- Less able (or willing) to invest in a global sales and distribution team



**80%** Independent hotels (1) **20%** Part of a chain

What Hotels Need:	Multiple sources of distribution to ensure minimal vacancy
	✓ Aggregate multiple and diverse channels through a single contract
WebBeds Value Add:	✓ Help hotels sell rooms around the world
	✓ Help hotels manage their occupancy rates
	✓ Help hotels diversify sources of demand

<sup>-</sup> STR Global data only counts properties with more than 10 rooms https://str.com/

<sup>-</sup> Company estimates include properties with less than 10 rooms.

Bedbanks (like WebBeds) help hotels extend their distribution channels.

### Why do hotels use bedbanks?

		Bedbanks	OTAs	
Key Attributes	Lead-time	Longer (more planned)	Shorter (more last minute)	
	Length of stay	Longer	Shorter	
	Cancellation rates	Lower	Higher	
	Traveller profile	Broad based given channel mix (i.e. corporate, leisure, travel groups)	Price sensitive leisure	

Bedbanks assist hoteliers by extending their distribution to new channels in more markets

Bedbanks are not designed to compete with hotel supplier direct booking initiatives

Many OTA customers typically book multiple hotels which they then cancel closer to check-in

WebBeds offers customers access to more than 365,000 hotels around the world.

### What we offer our customers.

#### **Bedbanks customer pool:**

Any business that offers its customers the ability to make accommodation bookings:

- Traditional channels:
   OTAs, Corporate Travel Agents, Retail Travel Agents, Tour operators and other wholesalers.
- New channels:
   Airlines, Super Apps, Loyalty, Travel Lifestyle Apps & sites

What customers need:	<ul> <li>Cost effective access to global inventory delivered through reliable technology, and strong customer service and support</li> </ul>	
	✓ Quick, easy access to a full range of global inventory through a single pipe	
WebBeds Value Add:	✓ Highly competitive inventory pricing	
	✓ Market leading technology	
	✓ Award winning customer service	



WebBeds offers more than 365,000 hotels around the world including global chains & independently managed & contracted properties.

### Our supply partners.

We get our accommodation supply from a wide variety of sources.



### Ground service product boosts our product offering.

We provide destination services such as transfers, entertainment, tickets, attractions and more...









**365,000+** hotels

**14,000+** destinations

200+ countries

65 hotel chain partnerships

**30,000+**directly contracted properties

77
integrated 3rd-party
wholesalers

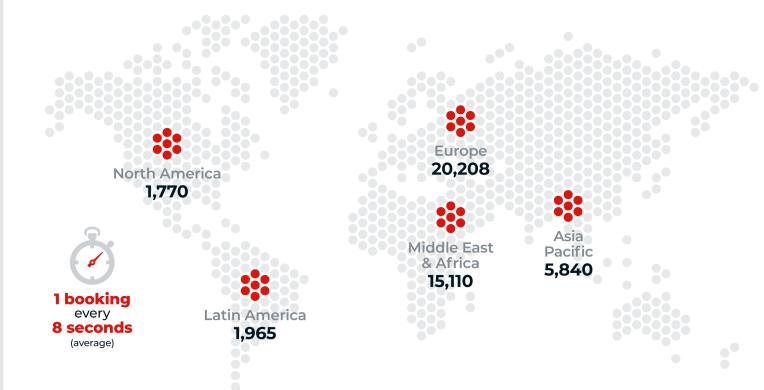
Note: all data is pre Covid-19

Our customer network in more than 145 countries generates 9.6 million room nights per year.

### Our network & reach.

#### **Global Network & Reach**

We distribute our products through a global network of travel selling clients.



44,000+

travel companies

145+

source markets

#### Generating

### 9.6 million

room nights per year

#### 4 million+

bookings per year

10,000+

bookings per day (av)

Multi-supply aggregation provides the greatest breadth & depth of inventory at highly competitive prices.

### Multi-supply aggregation strategy.

We get our accommodation supply from a wide variety of sources.



Revolutionising a 20 year business model through the hybrid supply model.

## Multiple sources of pricing per hotel.

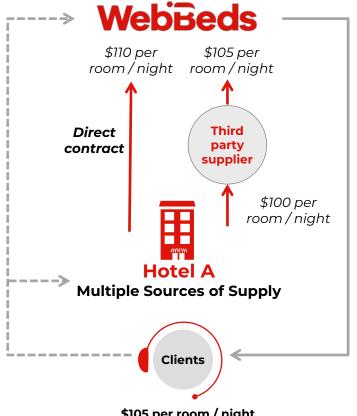
WebBeds often has 4-6 different prices for the same hotel room.

	Global Chains	Third Party	<b>Direct Contracts</b>
Contract Types	Fixed & Dynamic	Fixed & Dynamic	Fixed & Dynamic
Typical Contract Profile	Evergreen	Evergreen	6 month
No Inventory Risk	✓	✓	✓
# of Suppliers	65	<b>7</b> 5+	30,000+

Our supply model allows for instantaneous & continual feedback loop with unparalleled price & demand data.

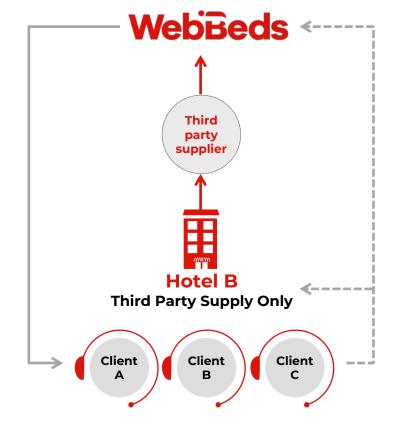
## Pricing competitiveness – Illustrative examples.

#### **Instant Price Feedback**



\$105 per room / night
WebBeds sale of lowest price
inventory to clients secures booking

#### **Instant Demand Feedback**

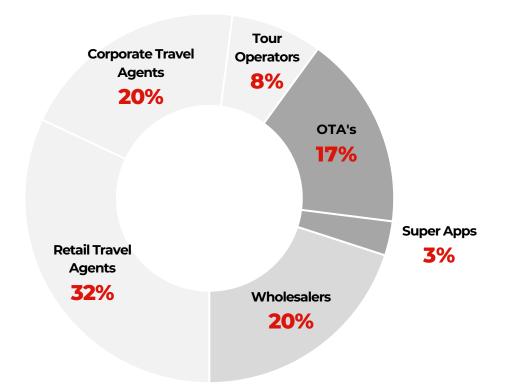


A balanced portfolio mix across all customer segments.

### Our customers.

#### Who are our customers?

WebBeds has a **balanced portfolio** across all customer segments.



#### What we offer our customers.

- ✓ Quick, easy access to a full suite of global inventory
- ✓ Over **365,000** hotels
- ✓ Highly competitive inventory pricing
- ✓ Market leading technology
- √ 50+ offices globally
- ✓ 1,500+ staff worldwide, with dedicated local sales & supplier support team structure
- ✓ Award winning customer service

Note: Customer portfolio as at 31 December 2019

We provide customers a diverse technology enabled product offering.

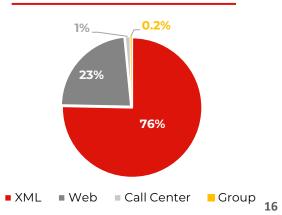
## Technology product offering.

What do customers look for?	WebBeds offering	
Fast product that is easy to use	<ul> <li>✓ Clients can access global inventory through either XML or direct website connections</li> <li>✓ Sub-second response time for XML connections</li> <li>✓ Provides a net rate</li> <li>✓ Access 24 hours a day, 365 days a year</li> <li>✓ Online invoicing</li> <li>✓ Detailed booking reports</li> </ul>	
Great rates	✓ WebBeds aggregates room rates from all supply sources and only the lowest price is displayed	
Great inventory	<ul> <li>✓ Global inventory with depth and breadth – 365,000+ hotels in 200 destination markets</li> <li>✓ WebBeds is the only Bedbank of scale operating a hybrid model providing inventory advantage</li> </ul>	





#### XML / Website Split (FY19)



Pre Covid-19, WebBeds was the fastest growing B2B player in the world.

### The importance of the Network Effect.

- The more WebBeds grows its global client base, the more relevant it becomes to hotels as a means of distribution
- As a result, WebBeds is able to get deeper room allocations at better prices with its directly contracted hotels, as well as attract new hotels to its platform
- WebBeds becomes increasingly meaningful to its third party providers as a distribution platform for their own room allocations
- Ability to increase room content and access better rates in turn helps feed greater demand for its product from clients, helping grow its global client base
- Large and increasing repository of data providing competitive data advantage

