

# **Introduction to Webjet Limited Goldman Sachs small and mid cap** conference – 17/18 April 2018

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#### **WebBeds**











# DIGITAL TRAVEL BUSINESS spanning both consumer and wholesale markets

# Who is WEBJET?

#### B<sub>2</sub>C

**Leading online consumer travel brands** 

#### Webjet



#1 OTA in Australia and New Zealand

#### **Online Republic**



- New Zealand based online aggregator operating
  - # 1 global online motorhome rental agent
  - #2 car rental website in Australia and New Zealand
  - #1 online Cruise agency in Australia and New Zealand

#### **B2B - WebBeds**

Online fulfillment of hotel room bookings for travel industry clients

# 2 B2B global player

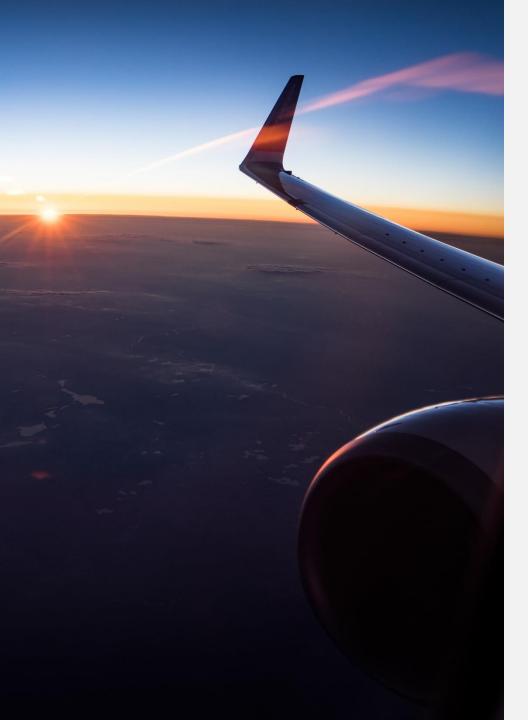
**WebBeds** 

#### Global Coverage

- WebBeds Europe
- WebBeds AMEA
- WebBeds Asia-Pacific

#### 4 key brand product offerings

- Sunhotels
- JacTravel
- Lots of Hotels (LOH)
- FIT Ruums



# **B2C TRAVEL** *Leading Online Consumer Travel Brands*

**Webjet** - #1 OTA in Australia and New Zealand **Online Republic** - online car rental, motorhome and cruise travel bookings







# #1 OTA in Australia and New Zealand

# **CONVENIENCE & CHOICE**Leading the way in online tools and technology



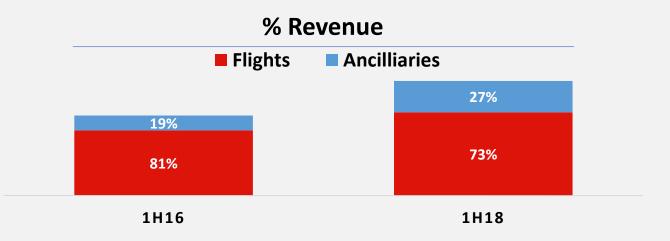


# MORE THAN JUST FLIGHTS We offer a wide range of ancillary products

# Non-flight revenues becoming more meaningful

- Car hire
- Packages Exclusives; dynamic packages
- Travel insurance

- Cruise
- Motorhomes
- Hotels



- All ancillary products are higher revenue margin than flights
- In aggregate, ancillary products are growing faster than flights



# ACQUIRED IN 2016 To complement existing B2C portfolio

# ONLINE REPUBLIC Global digital travel group specializing in online car rental, motorhome and cruise travel bookings

#### **MOTORHOMES**

#### #1 global online motorhome rental agent

 Operating in 8 languages, consumers can book a motorhome from any of over 450 locations across 28 countries.

#### **CAR HIRE**

#### #2 car rental website in Australia and New Zealand

- Contracts with all global suppliers and operates in 138 countries with websites supported in 8 languages.
- Providing car hire for Webjet OTA since January 2017.

#### **CRUISE**

#### **#1 online cruise agency in Australia and New Zealand**

- Providing the Webjet OTA cruise offering since 2014.
- Awarded CLIA NZ cruise agency of the year for 3<sup>nd</sup> year in a row.









# **B2C Growth strategy**

#### B2C is well positioned for growth as bookings continue to move online

- Australian and New Zealand B2C markets continue to shift online
- Online penetration rates are less than European and American markets
- Continued focus on growing visitations and improving conversions

#### Webjet OTA

- Considerable growth opportunities in both domestic and international flight bookings
  - Webjet currently has around 5% of the domestic flight market and less than 3% international flight market (departing Australian residents)
- Higher revenue margin ancillary products also offer growth opportunities as consumers get more comfortable booking online – particularly Packages
- TTV margins have grown in line with higher margin ancillary products
- Strong brand helps keep marketing cost constant as % TTV

#### Online Republic

Continue to look for opportunities to expand Online Republic brands into other regional and international markets



# **B2B** WebBeds

Digital provision of hotel rooms to global partners

# **WebBeds**





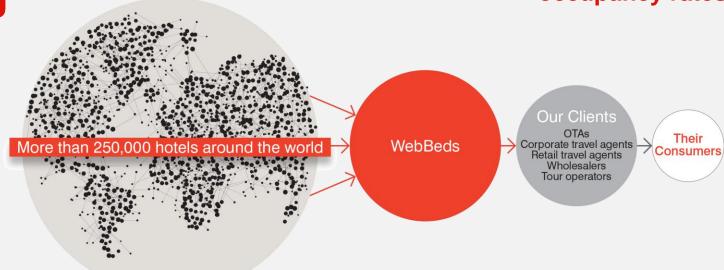




## **WebBeds**

What is B2B?

WebBeds is an online intermediary between our clients seeking to fulfil accommodation requirements for their customers ... and the more than 250,000 hotels around the world seeking to manage their occupancy rates



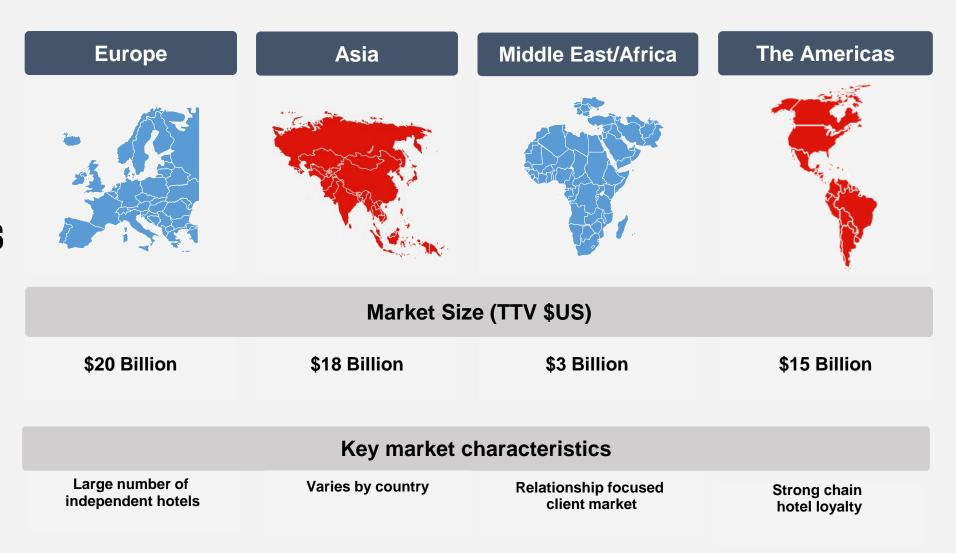
#### What's important?

- Inventory offering
- Pricing
- Easy technology to install and integrate
- Good customer, technical and operational support



### >US \$50 Bn TTV Market Opportunity

WebBeds is #2 player yet we have less than 3% of total global market



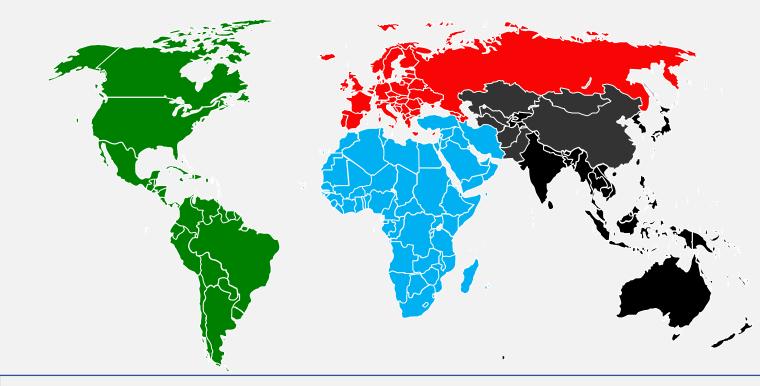
# **WebBeds**

# The making of WebBeds:

# Mix of organic start up and acquisition

- Feb 2013 Started with Lots of Hotels (LOH) in Dubai as an organic start up, serving the Middle East and Africa markets (1st month TTV \$15,000)
- Jul 2014 Purchased Sunhotels to service European markets, creating unique position in beach destinations with significant room to grow in Europe
- Nov 2015 LOH expands to the Americas
- Aug 2016 Sunhotels signs partnership agreement with Thomas Cook
- Nov 2016 Launched FIT Ruums as an organic start up to serve the Asian market
- Aug 2017 Acquired JacTravel, making WebBeds the #2 global B2B player and #2 in European market
- FY18 annualised TTV run rate ~\$1.5 billion

### #2 global B2B player in less than 5 years



#### **AMERICAS**

lots of hotels Travel

#### **EUROPE**

**B**sunhotels.

**Jac**Travel

> Thomas Cook

#### **MEA**



**Jac**Travel

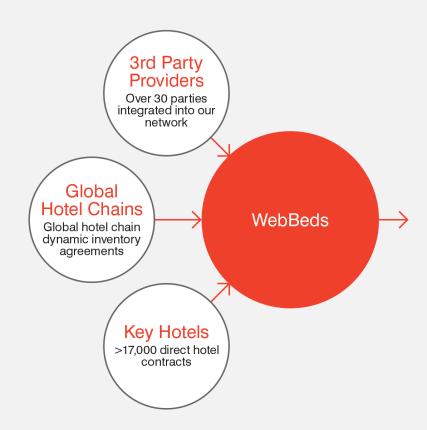
#### **ASIA PACIFIC**



**Jac**Travel

### **WebBeds**

# What WebBeds offers The greatest breadth and depth of inventory at competitive prices



## Full inventory offering – over 250,000 hotels

- Aggregate all supply offerings and display lowest priced option
- Direct contracts now 50% sales
- User friendly technology direct website access or XML connection

#### Low cost operations

- Multi-supply aggregation strategy
- Rezchain (WebBeds' blockchain solution)
- Cost effective customer support

#### One of very few global players

- #2 global B2B player
- Fastest growing B2B player increasing relevance to suppliers and customers



# **WebBeds Top 25 Destination Markets** account for 66% of TTV

Where we operate Top 25 Key Destination markets by TTV (YTD 1 APR)

Another 145 countries account for 34% of TTV

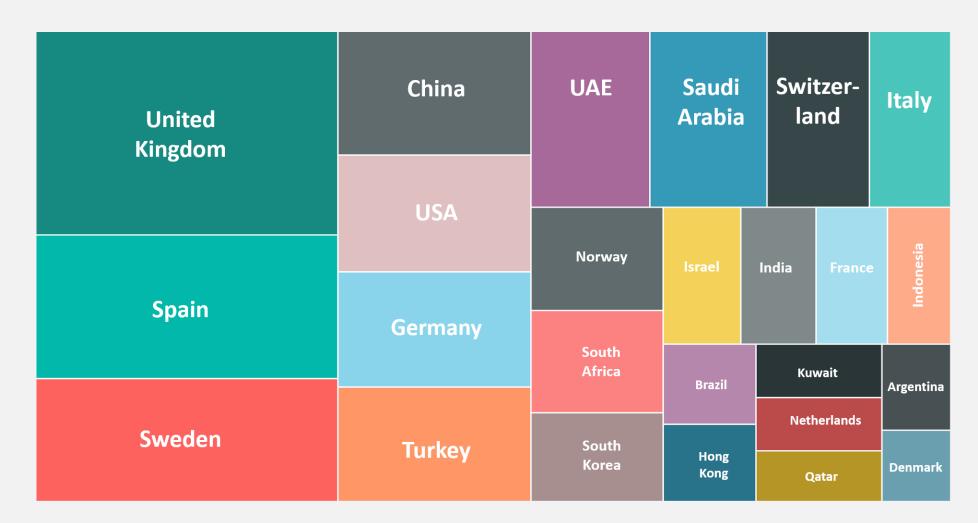




# WebBeds Top 25 Source Markets account for 87% of TTV

Where we operate Top 25 Key Source markets by TTV (YTD 1 MAR)

Another 40 countries account for 13% of TTV



### WebBeds

# **B2B Growth strategy**

#### Significant market growth potential

- Global market >US\$50 billion TTV
- Highly fragmented market with few global players
- Industry consolidation represents significant opportunity to gain share

#### Build on our #2 global B2B position

- Fastest growing B2B player in the world
- Continue to outperform underlying market growth rates and gain market share in each region
  - Europe consolidate #2 position in Europe; leverage Sunhotels and JacTravel inventory
    offerings; deliver on Thomas Cook partnership agreement
  - **Asia** fastest growing B2B region in the world; aim to become leading regional player over next 3 years; investing in building out sales and contracting teams during FY18
  - MEA continue to narrow gap on # 2 player; unique regional offering
  - Americas leverage key destination markets
- Augment organic growth with strategic acquisitions

#### EBITDA margins continue to improve

- Restructure around regions to deliver greater efficiency
- Focus on profitable growth
- Thomas Cook partnership agreement switches to volume based earning arrangement from 1 June 2019



# 1H18 highlights and FY18 guidance





# 1H18 Group Tracking to Plan

#### Webjet flight bookings outperforms market by more than 4 times

Strong growth in higher margin products

#### Fastest growing B2B player in the world

- Significantly outperforming market growth rates in all regions
- Growing more than 12 times the global market (1)

#### **Delivering strong financial performance**

- For the continuing operations
  - \$41.0 million EBITDA up 63%
  - \$20.0 million NPAT up 25%

#### 4-Year Booking CAGR: 41%

#### **FY18 EBITDA Guidance**

- On track to deliver more than \$3 billion TTV
- FY18 EBITDA guidance of at least \$80 million inclusive of JacTravel acquisition costs

IATA estimated passenger volume increase globally is 7.5% for CY17



## **Thank You**















# **Appendix**















# **1H18 Financial Highlights**

(1)	1H17 Restatement reflects the
-	accounting treatment adopted in respect of
	Thomas Cook agreement for FY17. Impact
	is \$5.3 million reduction in Revenue and
	EBITDA and a \$1.4 million reduction in
	amortisation

- (2) Continuing operations 1H18 excludes \$1.0M costs associated with acquisition of JacTravel. 1H17 excludes Zuji, proceeds from sale of Zuji and one-off adjustments including change in accounting treatment for Exclusives acting as principal, termination of car hire contract, performance rights and related incentives
- (3) Excludes Revenue as Principal
- (4) Acquisition amortisation includes charges relating to amortisation of intangibles acquired through acquisition

1H18 vs 1H17 <sup>(1)</sup>	Statutory Result	Continuing Operations <sup>(2)</sup>			
	(includes proceeds of sale of Zuji and one-offs)	(excludes proceeds of sale of Zuji and one-offs)			
TTV	<b>1</b> 41%	<b>1</b> 55%			
Total Revenue	<b>188%</b>	<b>1</b> 290%			
Revenue (3)	<b>11</b> %	<b>1</b> 52%			
EBITDA	<b>4</b> 10%	<b>1</b> 63%			
NPAT(before AA) (4)	<b>↓</b> 38%	<b>1</b> 45%			
NPAT	<b>4</b> 8%	<b>1</b> 25%			



### Financial Results (1)

	Statutory Result				Underlying Performance (excl Jac)				Continuing Operations (2)				Proforma Continuing Operations (3)			
	1H18 1H1		H17 Change		1H18	1H17 Cha		ange	1H18	1H17		nge	1H18	1H17		nge
	\$m	\$m	\$m	%	\$m	\$m	\$m	%	\$m	\$m	\$m	%	\$m	\$m	\$m	%
TTV	1,443	1,025	418	41%	1,211	932	280	30%	1,443	932	511	55%	1,611	932	679	73%
Revenue	131.9	119.2	12.7	11%	106.6	86.7	20.0	23%	131.9	86.7	45.2	52%	146.1	86.7	59.5	69%
Revenue as Principal (4)	227.9	5.6	222.3	nm	2.9	5.6	(2.7)	(48%)	227.9	5.6	222.3	nm	379.8	5.6	374.2	nm
Total Revenue	359.8	124.8	235.0	188%	109.5	92.3	17.3	19%	359.8	92.3	267.5	290%	525.9	92.3	433.7	470%
EBITDA	40.0	44.4	(4.4)	(10%)	32.3	25.2	7.2	28%	41.0	25.2	15.8	63%	51.8	25.2	26.6	106%
EBIT (before AA)	33.6	40.2	(6.5)	(16%)	28.2	22.3	5.9	26%	34.6	22.3	12.3	55%	45.7	22.3	23.3	105%
PBT (before AA)	30.7	39.1	(8.4)	(22%)	26.8	21.3	5.5	26%	32.3	21.3	11.0	52%	39.6	21.3	18.3	86%
NPAT (before AA)	22.3	36.0	(13.7)	(38%)	18.6	16.4	2.2	13%	23.8	16.4	7.4	45%	30.0	16.4	13.6	82%
Acquisition Amortisation (AA) (5)	(3.9)	(0.5)	(3.3)	633%	(0.5)	(0.5)	(0.0)	2%	(3.9)	(0.5)	(3.3)	633%	(5.5)	(0.5)	(5.0)	949%
NPAT	18.4	35.5	(17.1)	(48%)	18.1	15.9	2.1	13%	20.0	15.9	4.0	25%	24.5	15.9	8.5	54%
EPS (cents)																
- Basic	16.5	36.6	(20.1)	(55%)	18.4	16.4	2.0	12%	17.8	16.4	1.4	9%	21.9	16.4	5.5	33%
- Diluted	16.3	36.0	(19.7)	(55%)	18.1	16.2	2.0	12%	17.7	16.2	1.5	9%	21.6	16.2	5.5	34%
Margins																
Revenue Margin	9.1%	11.6%		(2%)	8.8%	9.3%		(1%)	9.1%	9.3%		(0%)	9.1%	9.3%		(0%)
EBITDA Margin	30.3%	37.2%		(7%)	30.3%	29.0%		1%	31.1%	29.0%		2%	35.4%	29.0%		6%
Marketing % TTV	1.3%	1.6%		(0%)					1.3%	1.6%		(0%)				
Marketing % Revenue	14.4%	14.0%		0%					14.4%	17.3%		(3%)				
Effective Tax Rate (excl AA)	27.4%	8.0%		19%	30.5%	22.7%		8%	26.1%	22.7%		3%	24.2%	22.7%		2%
Effective Tax Rate	31.4%	8.1%		23%	31.1%	23.3%		8%	29.7%	23.3%		6%	28.2%	23.3%		5%

<sup>(1) 1</sup>H17 Restatement-- reflects the accounting treatment adopted in respect of Thomas Cook agreement for FY17. Impact is \$5.3 million reduction in Revenue and EBITDA and a \$1.4 million reduction in amortization

<sup>(2)</sup> Continuing Operations 1H18 exclude \$1.0M costs associated with acquisition of JacTravel. Continuing operations 1H17 exclude Zuji, proceeds from sale of Zuji and one-off adjustments including change in accounting treatment for Exclusives acting as principal, termination of car hire contract, performance rights and related incentives

<sup>(3)</sup> Proforma result if acquired JacTravel on 1 July 2017 and excludes costs which will not be continuing under Webjet ownership

<sup>(4)</sup> Revenue as Principal - JacTravel acts as principal in its wholesale relationship between customers and suppliers. As a result, revenue is equal to TTV. During the current reporting period Webjet Exclusives acted as principal and agent. For clarity, revenue associated with both JacTravel and Exclusives acting as principal has been separated out. For consistency, Revenue as Principal has been removed from margin analysis

<sup>(5)</sup> Acquisition amortisation includes charges relating to amortisation of intangibles acquired through acquisition



# Segment Summary Continuing Operations

- (1) Continuing Operations 1H18
  excludes \$1.0M costs associated
  with acquisition of JacTravel.
  Continuing operations 1H17
  excludes Zuji, proceeds from sale
  of Zuji and one-off adjustments
  including change in accounting
  treatment for Exclusives acting as
  principal, termination of car hire
  contract, performance rights and
  related incentives
- (2) 1H17 TTV Restated to reflect car TTV earned by Online Republic for Webjet volume

(1)					
Continuing Operations (1)	1H18	1H17	Change		
TTV	\$m	\$m	\$m	%	
Webjet <sup>(2)</sup>	640	F07	115	22%	
Zuji (inc VAH)	642 18	527			
· · · · · · · · · · · · · · · · · · ·	_	31	(14)	(43%)	
Online Republic (2)	154	138	16	11%	
LOH	146	110	36	33%	
Sunhotels	156	113	44	39%	
Thomas Cook	44	12	33	284%	
JAC	232	0	232	n/a	
Fit Ruums	50	1	50	n/a	
TTV Continuing Operations	1,443	932	511	55%	
Zuji HK & SG	0	93	(93)	(100%)	
Total TTV	1,443	1,025	418	41%	
Pookingo					
Bookings B2C	1.015	003	111	12%	
B2B	1,015 1,054	903 322	732	12% 227%	
DZD	1,054	322	132	221%	
Segment TTV					
B2C	814	697	117	17%	
B2B	629	235	394	168%	
Revenue					
B2C	82.4	68.4	14.0	21%	
B2B	49.4	18.3	31.2	170%	
Operating Costs					
B2C	50.6	40.8	9.8	24%	
B2B	36.6	17.4	19.2	110%	
Corporate	3.6	3.3	0.3	11%	
EBITDA					
B2C	31.8	27.6	4.2	15%	
B2B	12.8	0.9	11.9	1378%	
Corporate	(3.6)	(3.3)	(0.3)	11%	
EBITDA Margin %					
B2C	38.6%	40.3%		(2%)	
B2B	25.9%	4.7%		21%	
Margins					
Revenue Margin	9.1%	9.3%		(2%)	
EBITDA Margin	31.1%	29.0%		7%	
Marketing % TTV	1.3%	1.6%		(18%)	
Marketing % Revenue	14.4%	17.3%		(17%)	
Effective Tax rate	26.1%	22.7%		15%	

#### Group TTV (continuing operations) ↑ 55% pcp

#### B2C TTV 16.8%

- Webjet TTV ↑ 21.8%
- Online Republic ↑ 11.3%

#### B2B TTV 168.0%

- LOH ↑ 33.0%
- Sunhotels ↑ 39.0%
- FIT Ruums TTV \$50M

#### Group EBITDA (continuing operations) ↑ 63% pcp

#### **B2C EBITDA ↑** 15.3%

- Webjet EBITDA ↑ 26.0%

#### B2B EBITDA ↑ 1377.9%

- Includes 4 months contribution from JacTravel
- LOH North America now profitable
- No recognition of Thomas Cook management fee
- \$2.3 million loss for Fit Ruums

#### Effective tax rate (continuing operations) 29.7%

- Excluding non-deductible amortisation of acquisition intangible assets ("AA"), the effective tax rate was 26.1%
- The Proforma Continuing Operations effective tax rate, excluding AA, is 24.7% for current reporting period